

## Appendix C - Capital Programme 2026/27 - 2029/30

| Project Title                                       | Description of project   | 2026/27                   | 2027/28                   | 2028/29                   | 2029/30                   | Total 2026-2030 |                        |             |             |                           |
|---|--|---------------------------|---------------------------|---------------------------|---------------------------|-----------------|------------------------|-------------|-------------|---------------------------|
|   |  | Total Planned Expenditure | Total Planned Expenditure | Total Planned Expenditure | Total Planned Expenditure | Council Funding | Grants & Contributions | S106        | CIL         | Total Planned Expenditure |
| Occupational Therapy Equipment                      | Annual provision for essential aids & equipment for vulnerable people  | £ 788,418                 | £ 788,418                 | £ 788,418                 | £ 788,418                 | £ -             | £ 3,153,672            | £ -         | £ -         | £ 3,153,672               |
| Social Care Case Management System Replacement      | Procurement of a new social care case management system to replace Care Director   | £ 156,953                 | £ 156,953                 | £ 156,953                 | £ 156,953                 | £ 627,812       | £ -                    | £ -         | £ -         | £ 627,812                 |
| The Shopmobility Scheme                             | To enable the annual replacement of scooters and wheelchairs as part of the Shopmobility contract with Volunteer Centre West Berkshire to 26/27  | £ 11,000                  | £ -                       | £ -                       | £ -                       | £ 11,000        | £ -                    | £ -         | £ -         | £ 11,000                  |
| Royal Berkshire Archives - Planned Enhancements     | Planned programme of expenditure over the next three years to cover essential maintenance work on the Royal Berkshire Archive building, funded between the six authorities   | £ 45,000                  | £ 50,010                  | £ -                       | £ -                       | £ 17,380        | £ 77,630               | £ -         | £ -         | £ 95,010                  |
| Expansion of Berkshire Records Office. Reading      | This project aims to provide additional storage through a new two-storey building extension. This will ensure that the joint service is sustainable well into the future and will allow the joint archives service to fulfil its statutory and contractual obligations to the six Berkshire districts. | £ 1,867,000               | £ 31,500                  | £ 31,500                  | £ -                       | £ 418,210       | £ 1,511,790            | £ -         | £ -         | £ 1,930,000               |
| West Berkshire Museum - Damp Conditions Improvement | To ensure that the environmental condition of the museum building provides the optimum conditions for the exhibits   | £ 30,000                  | £ -                       | £ -                       | £ -                       | £ 30,000        | £ -                    | £ -         | £ -         | £ 30,000                  |
| Members Bids  | To enable Members to work with residents and community groups in their wards, to deliver improvements they value   | £ 100,000                 | £ 100,000                 | £ -                       | £ 100,000                 | £ 300,000       | £ -                    | £ -         | £ -         | £ 300,000                 |
| Libraries Book Stock                                | To purchase supplies of new books to continually replenish library stock (physical and digital) at all West Berkshire libraries  | £ 140,000                 | £ 158,000                 | £ -                       | £ -                       | £ 298,000       | £ -                    | £ -         | £ -         | £ 298,000                 |
| Playing Pitch Action Plan                           | Playing Pitch Strategy and associated projects   | £ 300,000                 | £ 500,000                 | £ 500,000                 | £ -                       | £ 1,300,000     | £ -                    | £ -         | £ -         | £ 1,300,000               |
| Thattham Library - New Build                        | Build a new and larger library in Thattham as outlined in the council's Infrastructure Development Plan (2022-27)  | £ -                       | £ 1,200,000               | £ -                       | £ -                       | £ -             | £ -                    | £ -         | £ 1,200,000 | £ 1,200,000               |
| Disabled Facilities Grant                           | Mandatory grant for disabled adaptations, to enable local residents to live independently in their own homes   | £ 1,669,000               | £ 1,669,000               | £ 1,669,000               | £ 1,669,000               | £ -             | £ 6,676,000            | £ -         | £ -         | £ 6,676,000               |
| Four Houses Corner                                  | Refurbishment of the sixteen pitches at Four Houses Corner, Ufton Nervet   | £ 88,000                  | £ -                       | £ -                       | £ -                       | £ 88,000        | £ -                    | £ -         | £ -         | £ 88,000                  |
| Chestnut Walk project                               | Repurpose of unused care home for emergency accommodation  | £ 1,097,564               | £ 50,000                  | £ -                       | £ -                       | £ -             | £ -                    | £ 1,147,564 | £ -         | £ 1,147,564               |
| Falkland Primary School - Classroom Replacement     | To replace the 8 classrooms and associated support spaces that are currently in old prefabricated modular accommodation  | £ 2,796,510               | £ 88,370                  | £ -                       | £ -                       | £ 969,070       | £ 851,940              | £ -         | £ 1,063,870 | £ 2,884,880               |
| Education Capital Enhancement Programme             | Maintenance programme to address most urgent capital condition need as identified by current condition survey data.  | £ 3,037,710               | £ 2,726,850               | £ 2,453,730               | £ 2,447,880               | £ -             | £ 10,666,170           | £ -         | £ -         | £ 10,666,170              |
| Thattham Park Early Years Accommodation             | Thattham Park Early Years Accommodation - works  | £ 326,920                 | £ -                       | £ -                       | £ -                       | £ -             | £ -                    | £ -         | £ 326,920   | £ 326,920                 |
| The Castle School - Basic need Expansion            | To meet the urgent need for additional places through the provision of four new classrooms and ancillary spaces within The Castle School site  | £ 120,790                 | £ -                       | £ -                       | £ -                       | £ -             | £ 74,070               | £ -         | £ 46,720    | £ 120,790                 |
| Theale Primary Basic Need Project                   | To provide sufficient places for primary children from developments in the catchment area of Theale Primary School so that local children are able to attend a local school.   | £ 100,040                 | £ -                       | £ -                       | £ -                       | £ -             | £ 100,040              | £ -         | £ -         | £ 100,040                 |

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|--|--|---------------------------|---------------------------|---------------------------|---------------------------|-----------------|------------------------|-------------|-------------|---------------------------|
| Aids & Adaptations Special Education Needs & Disabilities Pupils | Occupational therapists to provide equipment and adaptations to children and young people with disabilities  | £ 93,510                  | £ 97,760                  | £ 99,880                  | £ 102,000                 | £ 393,150       | £ -                    | £ -         | £ -         | £ 393,150                 |
| Calcot Schools Remodelling                                       | To undertake remodelling and rationalisation of accommodation to align it with the revised lower Planned Admission Number (PAN) of 60  | £ 799,600                 | £ 2,476,250               | £ 3,282,050               | £ 1,309,870               | £ 6,708,420     | £ 1,159,350            | £ -         | £ -         | £ 7,867,770               |
| Brookfields School - Accessibility                               | To address a lack of accessibility of key spaces to adequately provide for pupils' needs in the areas of personal care   | £ 629,760                 | £ 15,780                  | £ -                       | £ -                       | £ -             | £ 645,540              | £ -         | £ -         | £ 645,540                 |
| Special Education Needs & Disabilities Infrastructure Delivery   | To fulfil the requirement for a strategic response to increase sufficiency to support Priority 4 to address increasing demand for tailored, cost-effective SEND provision (Special Education Needs & Disabilities Infrastructure Delivery) | £ 879,320                 | £ 3,336,860               | £ 2,037,530               | £ 2,204,430               | £ -             | £ 6,253,710            | £ -         | £ 2,204,430 | £ 8,458,140               |
| Brookfields Expansion – Early Years and Key Stage 3              | To provide x2 additional classrooms and associated support spaces to meet the surge in demand for SEND places (Special Education Needs & Disabilities)   | £ 1,151,630               | £ -                       | £ -                       | £ -                       | £ -             | £ 1,151,630            | £ -         | £ -         | £ 1,151,630               |
| School Modular Building Replacement                              | To undertake more comprehensive surveys and replace poor condition and poor performing modular accommodation across the school estate  | £ 250,000                 | £ 750,000                 | £ 300,000                 | £ 300,000                 | £ -             | £ 1,600,000            | £ -         | £ -         | £ 1,600,000               |
| Westwood Farm – Key Stage 2 Severe Learning Disability Provision | To expand current SLD (Severe Learning Difficulties) facility to enable inclusion of Key Stage 2 pupils and avoid expensive independent non-maintained special school placements   | £ 442,800                 | £ 769,090                 | £ 31,070                  | £ -                       | £ -             | £ 1,242,960            | £ -         | £ -         | £ 1,242,960               |
| North Newbury New Primary School                                 | Provision of a 1FE Primary School at the North Newbury housing development site (Donnington Heights).  | £ 55,650                  | £ 317,210                 | £ 3,272,410               | £ 2,117,690               | £ -             | £ 803,190              | £ 4,959,770 | £ -         | £ 5,762,960               |
| Expansion of Primary Provision - Newbury                         | To provide sufficient places for primary children from the cumulative housing developments across Newbury  | £ -                       | £ -                       | £ 158,310                 | £ 1,533,730               | £ -             | £ -                    | £ -         | £ 1,692,040 | £ 1,692,040               |
| North East Thatcham Primary                                      | To provide sufficient places for primary children from the North-East Thatcham development   | £ -                       | £ -                       | £ -                       | £ 462,510                 | £ -             | £ -                    | £ 462,510   | £ -         | £ 462,510                 |
| Primary Provision - reorganisation                               | In order to address declining birth rates and increasing surplus places a reorganisation of primary school provision is required.  | £ -                       | £ 14,950                  | £ 71,030                  | £ 1,138,300               | £ 1,224,280     | £ -                    | £ -         | £ -         | £ 1,224,280               |
| Theale Primary School – Expansion                                | To provide sufficient places for primary children from developments in the catchment area of Theale Primary School   | £ -                       | £ 171,170                 | £ 1,969,760               | £ 492,440                 | £ -             | £ -                    | £ -         | £ 2,633,370 | £ 2,633,370               |
| Sandleford New Primary School (2 x Form of Entry)                | To provide sufficient places for primary age children from the Sandleford development so that local children are able to attend a local school.  | £ -                       | £ -                       | £ 50,000                  | £ 458,600                 | £ -             | £ -                    | £ 508,600   | £ -         | £ 508,600                 |
| Kennet PDR (Personal Development & Relationships) - Expansion    | To expand and remodel the existing PDR (Personal Development & Relationships) unit at The Kennet School to provide suitable and sufficient space to meet the changing needs of the pupils  | £ -                       | £ 30,000                  | £ 102,000                 | £ 654,960                 | £ 30,000        | £ -                    | £ -         | £ 756,960   | £ 786,960                 |
| Accident reduction works   | DfT Grant and CIL funding to deliver the annual Network Management Programme of works (under the Highways and Traffic Management Acts)   | £ 95,000                  | £ 65,000                  | £ 65,000                  | £ 65,000                  | £ -             | £ -                    | £ -         | £ 290,000   | £ 290,000                 |
| Footway Improvements   | To provide funding to maintain and improve the Highway network in line with statutory responsibilities and Member and public expectations  | £ 400,000                 | £ 300,000                 | £ 315,000                 | £ 330,750                 | £ -             | £ -                    | £ 400,000   | £ 945,750   | £ 1,345,750               |

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|--|---|---------------------------|---------------------------|---------------------------|---------------------------|-----------------|------------------------|-----------|-------------|---------------------------|
| Term Contract Equipment & Management               | To provide funding to maintain and improve the Highway network in line with statutory responsibilities and Member and public expectations   | £ 884,250                 | £ 910,778                 | £ 938,101                 | £ 966,244                 | £ -             | £ 3,699,372            | £ -       | £ -         | £ 3,699,372               |
| Signs & Road Markings Upgrades                     | To provide funding to maintain and improve the Highway network in line with statutory responsibilities and Member and public expectations   | £ 207,500                 | £ 157,500                 | £ 157,500                 | £ 157,500                 | £ -             | -                      | £ -       | £ 680,000   | £ 680,000                 |
| Drainage & Flood Risk Projects                     | To secure funding for a series of major highway drainage upgrades and flood risk improvements   | £ 700,000                 | £ 600,000                 | £ 600,000                 | £ 600,000                 | £ -             | £ 1,200,000            | £ -       | £ 1,300,000 | £ 2,500,000               |
| Bus Services Improvement Plan (BSIP)               | The BSIP seeks to deliver on the National Bus Strategy and Levelling-Up agenda, through enhanced frequencies on many services, new bus links introduced including the use of demand-responsive transport, simplified fares and the extension of multi-operator ticketing, more environmentally friendly buses, and improved marketing of bus services to wider audiences. | £ 696,502                 | £ 557,497                 | £ 568,482                 | £ 579,468                 | £ -             | £ 2,401,949            | £ -       | £ -         | £ 2,401,949               |
| Newbury Rail Station Road Improvements             | Improvements to areas surrounding Newbury train station   | £ 391,860                 | £ -                       | £ -                       | £ -                       | £ -             | £ 391,860              | £ -       | £ -         | £ 391,860                 |
| Electric Vehicle Charge Points                     | Plan and deliver infrastructure for zero-emission vehicles  | £ 779,430                 | £ 252,860                 | £ 95,500                  | £ -                       | £ -             | £ 203,930              | £ 286,500 | £ 637,360   | £ 1,127,790               |
| Future Programme Development                       | DfT (Department for Transport) Grant and CIL (Community Infrastructure Levy) funding to deliver the annual Network Management Programme of works (under the Highways and Traffic Management Acts)   | £ 50,000                  | £ 50,000                  | £ 50,000                  | £ 50,000                  | £ -             | £ 200,000              | £ -       | £ -         | £ 200,000                 |
| Statutory Signing of Rights of Way                 | To deliver general Public Rights of Way improvements for all users (pedestrians, cyclists, equestrians, etc. including users with mobility problems)  | £ 5,270                   | £ 5,270                   | £ 5,270                   | £ 5,270                   | £ -             | -                      | £ -       | £ 21,080    | £ 21,080                  |
| Playground Equipment Upgrades                      | For the ongoing replacement and upkeep of Equipment assets in children's playgrounds  | £ 80,000                  | £ 180,000                 | £ 180,000                 | £ 180,000                 | £ -             | -                      | £ -       | £ 620,000   | £ 620,000                 |
| Henwick Worthy Sports Facility                     | For the ongoing replacement and upkeep of built assets & sports facilities  | £ 30,000                  | £ -                       | £ -                       | £ -                       | £ -             | -                      | £ 30,000  | £ -         | £ 30,000                  |
| Streatley Footpath                                 | Streatley Footpath- Thames Path - improvements to the Thames Path in Streatley to form a safe and accessible route with benefits for the local economy, public access to nature, and the health and wellbeing of a large number of people.  | £ 80,000                  | £ -                       | £ -                       | £ -                       | £ -             | -                      | £ -       | £ 80,000    | £ 80,000                  |
| Traffic Signal Upgrades                            | DfT Grant and CIL funding to deliver the annual Network Management Programme of works (under the Highways and Traffic Management Acts)  | £ 70,000                  | £ 70,000                  | £ 73,500                  | £ 77,170                  | £ -             | -                      | £ -       | £ 290,670   | £ 290,670                 |
| Active Travel Infrastructure                       | To create and upgrade active travel infrastructure - including cycle tracks, cycle lanes, footways, shared routes and related facilities  | £ 1,845,260               | £ 2,150,000               | £ 4,150,000               | £ 1,150,000               | £ -             | £ 7,000,000            | £ 259,940 | £ 2,035,320 | £ 9,295,260               |
| School Safety Programme (including School Streets) | DfT (Department for Transport) Grant and CIL (Community Infrastructure Levy) funding to deliver the annual Network Management Programme of works (under the Highways and Traffic Management Acts)   | £ 96,000                  | £ 96,000                  | £ 100,800                 | £ 105,840                 | £ -             | -                      | £ -       | £ 398,640   | £ 398,640                 |
| Street Lighting Improvements                       | To provide funding to maintain and improve the Highway network in line with statutory responsibilities and Member and public expectations   | £ 165,000                 | £ 170,250                 | £ 175,760                 | £ 181,550                 | £ 240,000       | -                      | £ -       | £ 452,560   | £ 692,560                 |

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|---|---|---------------------------|---------------------------|---------------------------|---------------------------|-----------------|------------------------|-----------|-------------|---------------------------|
| Capital Drainage Upgrades & Maintenance                     | To secure funding for a proactive approach to maintenance which would include enhancing the capacity to cope with the impact of development   | £ 920,000                 | £ 841,000                 | £ 863,050                 | £ 906,200                 | £ 1,810,250     | £ -                    | £ -       | £ 1,720,000 | £ 3,530,250               |
| Essential Maintenance - Bridges                             | To provide funding to maintain and improve the Highway network in line with statutory responsibilities and Member and public expectations   | £ 300,000                 | £ 300,000                 | £ 300,000                 | £ 300,000                 | £ -             | £ 1,200,000            | £ -       | £ -         | £ 1,200,000               |
| Highway Improved Programme                                  | To provide funding to maintain and improve the Highway network in line with statutory responsibilities and Member and public expectations   | £ 7,190,099               | £ 4,869,930               | £ 4,869,930               | £ 4,869,930               | £ 1,600,000     | £ 20,199,889           | £ -       | £ -         | £ 21,799,889              |
| Sewerage Treatment Plants                                   | To secure funding for a proactive approach to maintenance which would include enhancing the capacity to cope with the impact of development   | £ 52,500                  | £ 55,125                  | £ 57,881                  | £ 60,775                  | £ -             | £ -                    | £ -       | £ 226,281   | £ 226,281                 |
| London Road - Flood Risk Improvements                       | To secure funding for a series of major highway drainage upgrades and flood risk improvements   | £ 50,000                  | £ 50,000                  | £ 500,000                 | £ -                       | £ -             | £ 600,000              | £ -       | £ -         | £ 600,000                 |
| Car Park Maintenance  | To provide a dedicated capital budget to ensure the parking machines are kept up to date and also maintain the car parking infrastructure   | £ 175,000                 | £ 100,000                 | £ 100,000                 | £ 100,000                 | £ -             | £ -                    | £ -       | £ 475,000   | £ 475,000                 |
| Community Transport Capital Grant                           | Bi-Annual Opportunity for Community Transport groups to express an interest in a capital grant  | £ 50,000                  | £ -                       | £ 50,000                  | £ -                       | £ -             | £ -                    | £ -       | £ 100,000   | £ 100,000                 |
| Transport Model Update                                      | To update the Council's transport modelling tools so they remain fit for purpose  | £ 100,000                 | £ -                       | £ -                       | £ -                       | £ -             | £ -                    | £ 100,000 | £ -         | £ 100,000                 |
| Nutrient Neutrality   | Develop and deliver projects which will deliver a reduction in nutrients entering the River Lambourn. This will unlock development which is currently stalled due to the anticipated impact of additional nutrients and phosphates on the Lambourn catchment. | £ 2,100,000               | £ -                       | £ -                       | £ -                       | £ -             | £ 2,100,000            | £ -       | £ -         | £ 2,100,000               |
| Improvements to key walking routes                          | To deliver general Public Rights Of Way improvements for all users (pedestrians, cyclists, equestrians, etc. including users with mobility problems)  | £ 41,670                  | £ 41,670                  | £ 41,670                  | £ 41,670                  | £ -             | £ -                    | £ -       | £ 166,680   | £ 166,680                 |
| Rights Of Way Volunteer Resource                            | To deliver general Public Rights of Way improvements for all users (pedestrians, cyclists, equestrians, etc. including users with mobility problems)  | £ 2,500                   | £ 2,500                   | £ 2,500                   | £ 2,500                   | £ -             | £ -                    | £ -       | £ 10,000    | £ 10,000                  |
| Equal Access to the Countryside                             | To deliver general Public Rights of Way improvements for all users (pedestrians, cyclists, equestrians, etc. including users with mobility problems)  | £ 7,000                   | £ 7,000                   | £ 7,000                   | £ 7,000                   | £ -             | £ -                    | £ -       | £ 28,000    | £ 28,000                  |
| Ridgeway & Thames Path National Trails                      | To deliver general Public Rights of Way improvements for all users (pedestrians, cyclists, equestrians, etc. including users with mobility problems)  | £ 13,000                  | £ 13,000                  | £ 13,000                  | £ 13,000                  | £ -             | £ -                    | £ -       | £ 52,000    | £ 52,000                  |
| Improvements for Cyclists & Equestrians                     | To deliver general Public Rights of Way improvements for all users (pedestrians, cyclists, equestrians, etc. including users with mobility problems)  | £ 13,880                  | £ 13,880                  | £ 13,880                  | £ 13,880                  | £ -             | £ -                    | £ -       | £ 55,520    | £ 55,520                  |
| Open Space Improvements                                     | For the ongoing replacement and upkeep of built assets, sports facilities, children's playgrounds, visitor facilities   | £ 57,000                  | £ -                       | £ -                       | £ -                       | £ -             | £ -                    | £ 25,000  | £ 32,000    | £ 57,000                  |
| Berks, Bucks & Oxon Wildlife Trust Capital Projects (BBOWT) | An annual grant paid to Berkshire, Buckinghamshire & Oxfordshire Wildlife Trust (BBOWT) for the ongoing upkeep of visitor facilities  | £ 100,000                 | £ 100,000                 | £ 100,000                 | £ 100,000                 | £ 400,000       | £ -                    | £ -       | £ -         | £ 400,000                 |

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| Speed Restriction changes (including 20mph projects)                    | DfT Grant and CIL funding to deliver the annual Network Management Programme of works (under the Highways and Traffic Management Acts)  | £ 200,000                 | £ -                       | £ -                       | £ -                       | £ -             | £ -                    | £ -       | £ 200,000 | £ 200,000                 |
| Access Improvements to Commons & Nature Reserves                        | Upgrades and improvements to Accessibility of Commons and Nature Reserves and visitor facilities  | £ 55,430                  | £ -                       | £ -                       | £ -                       | £ -             | £ -                    | £ -       | £ 55,430  | £ 55,430                  |
| Solar Photovoltaic Installations Programme (Rooftop Solar PV Provision) | Schemes to improve energy efficiency and reduce carbon emissions in Council buildings   | £ 999,760                 | £ 320,000                 | £ -                       | £ -                       | £ 1,319,760     | £ -                    | £ -       | £ -       | £ 1,319,760               |
| Improvements to Byways  | Improve and upgrade the byway surfaces to be accessible to all. Covering Bucklebury, Lambourn, Burghfield, Mortimer   | £ 117,000                 | £ -                       | £ 69,500                  | £ 47,500                  | £ -             | £ -                    | £ -       | £ 234,000 | £ 234,000                 |
| Northcroft Leisure Centre Decarbonisation                               | a wide-ranging decarbonisation project designed to dramatically improve the building's energy efficiency, reduce carbon emissions, and support the Council's wider climate and environmental goals as it progresses on its pathway to net zero. | £ 2,834,972               | £ -                       | £ -                       | £ -                       | £ 387,084       | £ 2,447,888            | £ -       | £ -       | £ 2,834,972               |
| Theale Station Improvements   | Theale Station Improvements - works   | £ -                       | £ 3,869,560               | £ -                       | £ -                       | £ -             | £ 3,869,560            | £ -       | £ -       | £ 3,869,560               |
| Berkshire Downlands multiples   | Improve and upgrade assorted Rights of way surfaces to improve accessibility across Downlands, Lambourne, Chieveley & Cold ash  | £ -                       | £ 13,700                  | £ -                       | £ -                       | £ -             | £ -                    | £ -       | £ 13,700  | £ 13,700                  |
| Rights of Way Improvements  | Improve and upgrade the Footpaths surfaces to be accessible to all.   | £ -                       | £ 14,000                  | £ -                       | £ -                       | £ -             | £ -                    | £ -       | £ 14,000  | £ 14,000                  |
| Procurement & Implementation of new Financial Management System         | Procurement & Implementation of New Financial Management System   | £ 425,000                 | £ 425,000                 | £ -                       | £ -                       | £ 850,000       | £ -                    | £ -       | £ -       | £ 850,000                 |
| Estate Capital Enhancement Programme                                    | The Estates Capital Enhancement Programme identifies the element condition and provides a prioritised schedule of works required across a five year period for the non-schools (corporate) estate.  | £ 909,000                 | £ 949,000                 | £ 1,081,500               | £ 2,161,500               | £ 5,101,000     | £ -                    | £ -       | £ -       | £ 5,101,000               |
| Geographic Information Systems Capital fund                             | Continuation of annual GIS (Geographic Information Systems) funding to support spatial data infrastructure for the organisation   | £ 60,000                  | £ 60,000                  | £ 60,000                  | £ 60,000                  | £ 240,000       | £ -                    | £ -       | £ -       | £ 240,000                 |
| Corporate IT Replacement  | Re-provision of WBC ICT equipment and software (predominately PCs) on an ongoing basis  | £ 400,000                 | £ 441,750                 | £ 297,500                 | £ 263,250                 | £ 1,402,500     | £ -                    | £ -       | £ -       | £ 1,402,500               |
| Cyber Health / Security Checks  | Annual project and variety of activities to maintain our government Public Switched Network (PSN) accredited status   | £ 36,000                  | £ 36,000                  | £ 36,000                  | £ 36,000                  | £ 144,000       | £ -                    | £ -       | £ -       | £ 144,000                 |
| Cyber Security Enhancements   | Annual licensing of our data leakage protection service which monitors email traffic (Egress) and modular enhancements to our SIEM solution (Security Information & Event Management)   | £ 36,000                  | £ 36,000                  | £ 36,000                  | £ 36,000                  | £ 144,000       | £ -                    | £ -       | £ -       | £ 144,000                 |
| Telephony Infrastructure  | Telephony system contract until 2028  | £ 65,000                  | £ 65,000                  | £ -                       | £ -                       | £ 130,000       | £ -                    | £ -       | £ -       | £ 130,000                 |
| Maintenance of DR Facility  | Enhance the organisation's current Disaster Recovery (DR) capability  | £ 30,000                  | £ -                       | £ -                       | £ -                       | £ 30,000        | £ -                    | £ -       | £ -       | £ 30,000                  |
| <b>SEND school &amp; Contingency</b>                                    |   |                           |                           |                           |                           |                 |                        |           |           |                           |
| Contingency   | Contingency for the capital programme   | £ 1,500,000               | £ 1,000,000               | £ 1,000,000               | £ 1,000,000               | £ 4,500,000     | £ -                    | £ -       | £ -       | £ 4,500,000               |
| SEND School   | To fulfil the requirement for a strategic response to increase sufficiency to address increasing demand for tailored, cost-effective SEND provision (Special Education Needs & Disabilities)  | £ -                       | £ 518,030                 | £ 1,036,060               | £ 12,044,170              | £ 13,598,260    | £ -                    | £ -       | £ -       | £ 13,598,260              |
| <b>Staffing</b>   |   |                           |                           |                           |                           |                 |                        |           |           |                           |
| Education Assets Project Management, Design & Delivery                  | Project Management - Education  | £ 363,680                 | £ 374,590                 | £ 385,828                 | £ 397,403                 | £ 1,064,482     | £ 457,019              | £ -       | £ -       | £ 1,521,501               |
| Infrastructure Design & Delivery  | Annual salaries for Projects Team   | £ 2,469,430               | £ 2,543,512               | £ 2,619,818               | £ 2,698,412               | £ -             | £ 8,683,749            | £ 708,766 | £ 938,657 | £ 10,331,172              |
| Projects delivery team  | Annual salaries for projects delivery team  | £ 418,400                 | £ 430,952                 | £ 443,881                 | £ 457,197                 | £ 1,750,430     | £ -                    | £ -       | £ -       | £ 1,750,430               |
| Capitalisation of finance salaries                                      | Capitalisation of finance salaries  | £ 152,107                 | £ 172,224                 | £ 178,252                 | £ 184,492                 | £ 343,537       | £ 343,538              | £ -       | £ -       | £ 687,075                 |

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|---|--|---------------------------|---------------------------|---------------------------|---------------------------|-----------------|------------------------|------|-----|---------------------------|
| Project Management - Information Communication Technology | Capitalise proportion of ICT Staff salaries for those who work on Capital projects | £ 227,820                 | £ 234,655                 | £ 241,694                 | £ 248,945                 | £ 953,114       | £ -                    | £ -  | £ - | £ 953,114                 |
| Project Management - Strategy & Governance                | Capitalisation of costs for Strategy & Governance Project Managers                 | £ 187,980                 | £ 193,619                 | £ 199,428                 | £ 205,411                 | £ 786,438       | £ -                    | £ -  | £ - | £ 786,438                 |

|              |              |              |              |              |              |             |              |               |
|--------------|--------------|--------------|--------------|--------------|--------------|-------------|--------------|---------------|
| £ 46,213,475 | £ 39,155,023 | £ 39,052,925 | £ 46,640,808 | £ 49,210,177 | £ 90,966,446 | £ 8,888,650 | £ 21,996,958 | £ 171,062,231 |
|--------------|--------------|--------------|--------------|--------------|--------------|-------------|--------------|---------------|